




















Whole Team



	Small			Large	
Dev (7-12)					
					
					
BA (2-3)					
QA (2-3)					
IM (1)					

Crossing Boundaries

Organizational boundaries typically increase cost by over 25%, creating buffers that slow down response time and interfere with communication.

Source: Mary Poppendieck, Poppendieck LLC

- All skills necessary for project to succeed should be on the team
- Team composition should be dynamic
- The team must be self empowered
- The right people in the right seats
- They are led, not managed
- They communicate and collaborate continuously
- They are accountable for the results